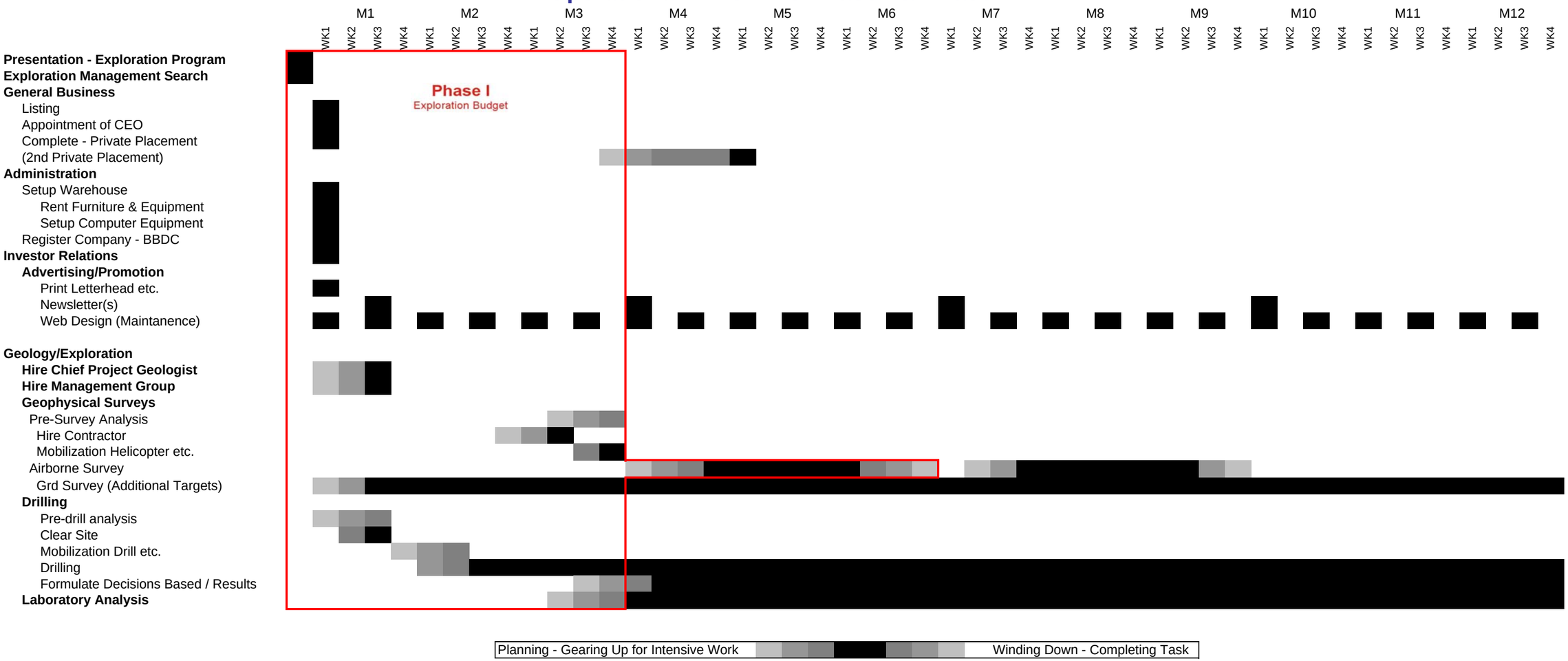Operational Time-Line Phase I & Phase II